

2021 ANNUAL GENERAL MEETING

1. TO CONSIDER AND APPROVE THE MINUTES OF ANNUAL GENERAL MEETING HELD ON 2020

THE SINGAPORE ICE HOCKEY ASSOCIATION MINUTES OF THE ANNUAL GENERAL MEETING HELD ON 29th JANUARY 2022

PRESENT

MS. DIANE FOO (PRESIDENT)

MR. EUGENE ANG (VICE PRESIDENT)

MR. JAY TAN (SECRETARY)

MR. JASON MASI (TREASURER - INTERIM)

MR. JOEWE LAM (DEVELOPMENT DIRECTOR - MEN'S)

MR. MICHAEL LOH (DEVELOPMENT DIRECTOR - WOMEN'S)

MR. IAN DOUGLAS (DEVELOPMENT DIRECTOR - YOUTH)



SIHA EXECUTIVE COMMITTEE

ALL EXECUTIVE COMMITTEE POSITIONS ARE ELECTED FOR A TWO-YEAR TENURE AND 100% VOLUNTEER ROLES.

POSITION	MEMBER	ELECTED
President	Diane FOO	2019 AGM
Vice President	Eugene ANG	2018 EGM
Secretary	Jay TAN	2021 AGM
Treasurer	Jason MASI	INTERIM (2021)
VP, Marketing & Communications		_
Development Director (Men's)	Joewe LAM	2018 EGM
Development Director (Women's)	Michael LOH	2019 AGM
Development Director (Youth)	lan DOUGLAS	2019 AGM



AGENDA

- Opening Remarks
- SIHA Executive Committee Nomination
 - President Diane Foo
 - Treasurer Jason Masi
 - VP, Marketing & Communications Serena TSANG
 - Director of Development (Women) Michael Loh
 - Director of Development (Women) Lim Wen Lin
 - Director of Development (Youth) Ian Douglas
- 2021 Year in Review
 - Overview
 - Strategic Focus
- Treasury Report
 - Executive Summary
 - P&L BY Program
 - Statement of Comprehensive Income
 - Statement of Financial Position
 - Statement of Cash Flows
 - Apporval of Financial Statement
 - Supplemental

- 2022 Looking Ahead
 - Strategic Focus
 - Development Overview
 - Men's National Team
 - Women's National Team
 - Youth Development
- Any Other Business
- Closing Remarks
- Volunteering Opportunities



HOUSE KEEPING

Please do not turn on your microphone and or video unless invited to

Do not spam the chat function

Voting Instructions



OPENING REMARKS



SIHA EXCO NOMINATION

ELECTIONS ARE AS FOLLOWS

President: Diane FOO

Treasurer: Jason MASI

VP, Marketing & Communications: Serena TSANG

Development Director (Women's): Michael LOH, LIM Wen Lin

Development Director (Youth): Ian DOUGLAS

Outgoing executive committee: Stephen Kyriakou

All Executive Committee positions are elected for a two-year tenure and 100% volunteer roles





- Having received my certification as an NROC Coach and a certified IIHF Game Official since 2013
- Coaching in The Rink's Learn to Play Ice Hockey since 2013 and have recruited many young players into SIHA's programs. Currently been a coaching member in the Women's Development Team and also a CCA coach with Hwa Chong International School.
- During the 2021 IIHF World Congress, Singapore has announced as a full member of IIHF.
- I initiated a 4-year sports master plan, to work with various government agencies in the promotion and development of the sport in Singapore. But due to the Covid pandemic, all plans were put on hold.
- After months of discussion with The Rink in 2021, The Rink will be launching the Ice Hockey Core Blades lesson in January 2022.

New Development Programs - Learn to Skate Ice Hockey Core Blades in partnership with The Rink (launch January 2022)

Plan 2022

PRESIDENT

DIANE FOO



- 1. To apply to resume the NIHL league
- 2. Develop Game Official Program
- 3. To launch the Community Coach Program in Q2







TREASURER

JASON MASI



About myself:

- I am an American and Singapore PR (in Singapore since 2010), married to Andrea with two children Francesca (14) and Charles (11).
- I have played competitive sports for 45 years with ice hockey my first sport at the age of 6. I played American football and lacrosse at the collegiate level and continued with lacrosse at the national team level. I have coached lacrosse and ice hockey at the youth and secondary school level since 1995. My son and I are SIHA members and players
- I have been a finance professional from 2000-2020 and worked for publicly listed MNCs, serving on multiple BoDs throughout Asia. I am currently GM and SVP of a Specialty Chemicals Company based in Singapore
- I have served as the interim Treasurer since May 2021

My key objectives if elected:

- Support the goals and objectives of the SIHA Executive Committee (ExCo) and diverse Membership through financial stewardship and transparency
- Compliant, accurate and efficient financial processes
- Assist the ExCo to develop a financially responsible budget that reestablishes the growth of the sport in Singapore
- Timely and accurate preparation and communication of monthly operational financials, working capital and states



VP. MARKETING SERENA TSANG CHETTALE AND COMMUNICATIONS

EXPERTISE

COMMUNITY BUILDING

EVENT AND PRODUCTION

DIGITAL MARKETING

GRAPHICS

ICE HOCKEY CREDENTIALS

IIHF Linesman B

NROC Provisional Coach

SportSG Safe Sports Officer





DIRECTOR OF DEVELOPMENT (WOMEN

MICHAEL LOH



- ❖ I have previously coached at the Club level (Blizzards, SWIHC) and currently coaching in the Women's Development Team, The Rink Learn-to-Skate/Learn-to-Play & Hwa Chong International School CCA.
- ❖ I am a certified NROC Level 2 (Theory) Coach, and a certified IIHF Game Official.
- ❖ In order to strengthen and expand the current squad, I am looking forward to working with all SIHA program directors again to identify suitable players to create a feeder squad.
- ❖ To help prepare the Women's National Team for WCCOA 2022.
- ❖ I have been working with the team and supporting the various programs through coaching to identify potential participants to join the community.

Singapore Women's Ice Hockey Development Plan 22/23

- ❖ UNTP Training has stopped since May 2021 due to more stringent COVID-19 Safe Management Measures (SMM).
- ❖ Women's Development Training (WDT) Currently, we have 25 players in the development team (with 8 new players onboard) and 5 players stationed overseas. Weekly Gym training at SSI facility.
- **Coaching Team** To expand the coaching staff with certification.
- ❖ Women's League (3-4 Teams) An all-female competition to increase the ceiling of talent.
- ❖ IIHF WCCOA TOP DIV 2022/2023 Achieve podium standing.
- ❖ 2024 IIHF World Championship To achieve eligibility for participation.
- ❖ Recruitment of Female Players Currently, we have 2x U9, 4x U18, 2x Adult in The Rink Learn-to-Play Program.
- Overseas Exchange Arrange with regional countries for training camp.
- * Overseas Tournament Tentatively confirmed in September 2022 with Taipei counterpart.



1. PLAYER RECRUITMENT

- 1. Social media awareness
- 2. Regular on-ground recruitment
- 3. Merchandise

2.PLAYER'S DEVELOPMENT PROGRAM

- 1. Working with Coaches Players & Goalie
- 2.3 Masterclass & Professional HelpMelanie Jue, professional femaleice hockey player in CA
- John Kennedy Jr, NSA Australia
 Jon Fong, Morph Performance sport scientist
- 2.4 Player's Performance Program









DIRECTOR OF DEVELOPMENT (YOUT

IAN DOUGLAS





AVAILABILITY OF ASSOCIATION DOCUMENTS

SIHA 2020 DOCUMENTS WILL BE MADE AVAILABLE ONLINE AT WWW.SIHA.ORG.SG



2021 YEAR IN REVIEW

Increase awareness of SIHA's comprehensive Ice Hockey Programs

- Youth Program
- National Development Program
- League (Men, Youth, Women)
- Game Officials

Recruitment of Players in all SIHA programs

New Youth

Seek partnerships that are aligned with growing Ice Hockey in Singapore



2021 YEAR IN REVIEW

407 Members

227 Adult 180 Youth

National Teams

Men's Singapore National Team Women's Singapore National Team Singapore Youth National Team

Leagues

No league was run due to Covid

Events

Lion City Cup and Scotiabank Ice Dragons Classic 2021 was postponed



2021 YEAR IN REVIEW

Learn to Skate (Collaboration with The Rink and SISA)

- 5 session cycles
- Sunday, 9.15am 10.15am
- Coaches: Michael Loh, Diane Foo, Serena Tsang, Adam Ng

Learn-to-Play Advance Ice Hockey

- 4 session cycles
- Sunday, 5:15pm 9:30pm
- Coaches: Michael Loh, Diane Foo, Nikolas Seponen,
- Serena Tsang, Adam Ng, Peter Tan

Singapore Ice Dragons Youth Development Program

- Mondays, 5:15pm 9:45pm
- Thursdays, 5:15pm 9:45pm
- Sundays, 8am 9am
- Coaches: Frank Nagel, Ashley Chow, community coaches



TREASURY REPORT



EXECUTIVE SUMMARY

Accounts audited with audit opinion

SB 7an Audit PAC

Public Accountants & Chartered Accountants Reg no. 201709525H

Independent Auditors' Report Year ended 30 Apr 2021

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SINGAPORE ICE HOCKEY ASSOCIATION

Opinion

We have audited the financial statements of **Singapore Ice Hockey Association** (the "Association") which comprises the statement of financial position as at 30 April 2021, the statement of comprehensive income, statement of changes in funds and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the Societies Act, Charities Act and Singapore Financial Reporting Standards ("FRS") so as to give a true and fair view of the financial position of the Association as at 30 April 2021 and of the financial performance, changes in funds and cash flows of the Association for the year ended on that date.

- Fiscal year ending on 30 April 2021
 - Profit: \$14.4k
 - Cash and cash equivalents: \$351.8



PROFIT AND LOSS

BY PROGRAM

DOES NOT INCLUDE FINAL AUDIT ADJUSTMENT**

				Γotal ational										
		League		eam	NI-4	One alfi	T -1-	d Ob!		4-1 01114		al Youth	10	TOTAL
	Pro	gram	Pr	ogram	NOT	Specific	lota	ii Sninny	10	tal SIHA	<u> </u>	rogram	- 1	TOTAL
Revenue														-
Total League Fees	\$	1,095	\$	-	\$	-	\$	-	\$	3200	\$	223,620	\$	224,715
Membership fees - Adults	\$	-	\$	-	\$	12,240	\$	-	\$	12,240	\$	240	\$	12,480
National Team Programme Income	\$		\$	39,015			\$	-	\$	-	\$	-	\$	39,015
Total Income	\$	1,095	\$	39,015	\$	12,740	\$	118,381	\$	131,121	\$	223,860	\$	395,091
Other income	\$	-	\$	-	\$	(398)	\$	-	\$	(398)	\$	-	\$	(398)
Training Jersey Income	\$	-	\$	-			\$	-	\$	é	\$	55	\$	55
Total Revenue	\$	1,095	\$	39,015	\$	22,842	\$	118,381	\$	141,223	\$	223,915	\$	405,248
Cost of Sales														
Ice Rental Fees	\$	(2,054)	\$	25,980			\$	103,737	\$	103,737	\$	194,687	\$	322,348
Total Cost of Sales	\$	(2,054)	\$	25,980	\$	-	\$	103,737	\$	103,737	\$	194,687	\$	322,348
Total Cost of Sales	\$	(2,054)	\$	25,980	\$	-	\$	103,737	\$	103,737	\$	194,687	\$	322,348
Gross Profit	\$	3,149	\$	13,035	\$	22,842	\$	14,644	\$	37,486	\$	29,229	\$	82,900
Other Revenue														
Covid 19 Support	\$	-	\$	-	\$	33,230	\$	-	\$	33,230	\$	-	\$	33,230
Total Other Income	\$	_'	\$	-	\$	33,230	\$	-	\$	33,230	\$	-	\$	33,230
Expenses														
Total Expenses	\$	_'	\$		\$	37,993	\$	-	\$	37,993	\$	68,074	\$	106,067
Other Expenses														
Medical Expenses	\$	-	\$	-	\$	599	\$	-	\$	599	\$	-	\$	599
Total Other Expenses	\$	_'	\$	-	\$	599	\$	-	\$	599	\$	-	\$	599
Profit/Loss	\$	3,149	\$	13,035	\$	17,480	\$	14,644	\$	32,124	\$	(38,845)	\$	9,463



STATEMENT OF COMPREHENSIVE INCOME

SGD\$000s	2021	2020	2019	21 vs. '20	21 vs. '19
Revenue	418.3	579.3	741.5	(160.9)	(323.2)
Donation and sponsorship	0.5	3.1	46.8	(2.6)	(46.3)
Other income	33.8	7.2	18.4	26.6	15.4
	452.6	589.5	806.7	(136.9)	(354.1)
Less Expenditures					
Bank charges	9.6	13.3	18.4	(3.8)	(8.8)
Coaching Fees	43.0	36.5		6.5	43.0
Jersey and sports supplies	11.1	21.8	40.0	(10.7)	(28.8)
Professional and legal fees	16.9	-	-		
Rental - Ice skating rink	335.4	379.6	539.3	(44.3)	(203.9)
Tournament expenditures	-	33.0	34.1	(33.0)	(34.1)
Referee and scorekeeper fees	-	27.6	35.4	(27.6)	(35.4)
All Other	22.2	55.7	75.0	(33.5)	(52.8)
_	438.3	567.7	742.1	(129.4)	(303.9)
Surplus before taxation	14.4	21.9	64.6	(7.5)	(50.2)
Taxation	-	-	-	-	-
Net income	14.4	21.9	64.6	(7.5)	(50.2)



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Net income	14.4	21.9	64.6	(7.5)	(50.2)

Source: 2021 Audited Reports.
2019 included for "normalized"
comparison period



STATEMENT OF FINANCIAL POSITION

SGD\$000s Current Assets	2021	2020	2019	21 vs. '20	21 vs. '19
Trade and other receivables	63.5	26.4	81.2	37.1	(17.7)
Prepayments	20.1	21.5	20.7	(1.4)	(0.6)
Cash and cash equivalents	351.8	340.0	290.7	11.8	61.1
	435.5	387.9	392.6	47.5	42.9
Current Liabilities					
Trade and other payables	229.6	196.5	223.0	33.2	6.6
	229.6	196.5	223.0	33.2	6.6
Net Current Assets	205.8	191.5	169.6	14.4	36.2
Net Assets	205.8	191.5	169.6	14.4	36.2
Unrestricted Funds	205.8	191.5	169.6	14.4	36.2

Source: 2021 Audited Reports. 2019 included for "normalized" comparison period



STATEMENT OF CASH FLOW

SGD\$000s	2021	2020	2019	21 vs. '20	21 vs. '19
Cash Flows From Operating Activities					
Surplus before taxation	14.4	21.9	64.6	(7.5)	(50.2)
	14.4	21.9	64.6	(7.5)	(50.2)
Change in operating assets and liabilities					
Trade and other receivables	(37.1)	54.8	50.6	(91.9)	(87.7)
Prepayments	1.4	(0.8)	(9.4)	2.1	10.8
Trade and other payables	33.2	(26.5)	32.9	59.7	0.3
	(2.6)	27.5	74.0	(30.1)	(76.6)
Net cash generated from operating activities	11.8	49.3	138.6	(37.6)	(126.8)
Cash Flows From Financing Activities					
Local youth players development fund	-	-	(4.2)	-	4.2
Net increase in cash and cash equivalents	11.8	49.3	134.4	(37.6)	(122.6)
Cash and cash equivalents at beginning of year	340.1	290.7	156.3	49.3	183.7
Unrestricted Funds	351.8	340.0	290.7	11.8	61.1

Source: 2021 Audited Reports.
2019 included for "normalized"
comparison period



STEPS TO APPROVAL

As per constitution:

- 1. Professional Auditor
- 2. Honorary Auditors (SIHA Members)
- 3. Members' Feedback
- 4. Published

Status:

Professional audited report completed Honory Auditors (HA) reviewed by SIHA Member. Proceed to elect HA.

Next Steps:

- 1. Report to be made available online and members can email questions or concerns to the Honorary Auditors, prior to Sunday, 6th April 2022
- 2. If no irregularities are found by the members and Honorary Auditors, then the 2021 SIHA accounts are formally closed
- 3. If questions cannot be satisfactorily answered or irregularities are found then a review of the Accounts will be done and presented at an EGM



APPOINT AUDITORS FOR FISCAL YEAR 2021

The Executive Committee proposes the re-appointment of S B Tan Audit PAC as our appointed auditors for fiscal year 2020 as they have better Industry Expertise, and able to help us to continually improve our operations.



APPROVAL OF FINANCIAL STATEMENTS

- Steps for approval
 - Professional auditor
 - SIHA Auditors as honorary
 - Members' feedback
 - Published
- Financials posted online
- 1 month review period for questions and clarifications
- Once open review period closed the FS are considered approved and published
- Decision: appoint SB Tan as auditor



202123 LOOKING AHEAD - STRATEGIC FOCUS

Increase awareness of SIHA's comprehensive Ice Hockey Programs

- Youth Program
- National Development Program
- League (Men, Youth, Women)
- Game Officials
- Coaching

Recruitment of Players in all SIHA programs

New Youth and female

Seek partnerships that are aligned with growing Ice Hockey in Singapore



202123 LOOKING AHEAD - RINK RENOVATIONS

SportSG has just released an announcement on the status of the lease for The Rink and their projected plans for renovations.

Below is a summary of that announcement

- 1) The current lease for The Rink at JCube will expire on 1 March 2023
- 2) The planned renovation is slated to take place from 2 March 2023 and projected to be completed by Nov 2023
- 3) As the situation is volatile and unpredictable, there are still many factors being considered which may affect these plans. As such, SportSG has indicated it will provide more details and an updated timeline by the end of June 2022.





MEN'S NATIONAL DEVELOPMENT

OVERVIEW - 2020 - 2021

- IIHF Tournaments cancelled due to COVID-19
 - CCOA 2021
 - World Championship Division IV (Postponed)
- Open for passport players who are interested to represent the nation to join. And even PR pending citizenships
- Trained 5 a group as per SMM rules whenever it is allowed. This training focus on brushing up individual skills, small area games
- Had parent support group established.





Alvin & Joshua Chan



Boon Ming, Steve, Roger 29 JANUARY 2022 | 2PM - 5PM | INQUIRIÉS@SIHA.ORG.SG | **f @ in y** Head Coach Administration, Team Manager



Nicholas & Christopher Wong Team Manager



Therese & Kane Marketing



MEN'S NATIONAL DEVELOPMENT UPCOMING TOURNAMENTS - 2022 TOURNAMENT UPDATES

ADULTS

- IIHF World Championships Division IV (Pending on participation)
 - 3 9 March 2022
 - Bishkek, Kygrysztan
 - Malaysia, Kygrysztan, Kuwait
 - •Iran, Philippines (KIV)

Target: Podium finish

U20 DIVISION 1

- IIHF Challenge Cup of Asia U20
 - Bangkok Thailand
 - Target: Gold medal



MEN'S NATIONAL DEVELOPMENT

PREPARING FOR THE NEW YEAR

2021 Achievement:

- Recruitment
- Parent support group

2022 Team Aims:

- Continues to recruitment, help youth development when possible
- Progressive hockey from youth development
- Maintain the strong support parent group

Personally - Hope to assist to kickstart the league so men's team can gain valuable experience from playing the top expats.





WOMEN'S NATIONAL DEVELOPMENT

OVERVIEW 2020/21

IIHF Tournaments cancelled due to COVID-19

• CCOA 2021

Women's League postponed due to COVID-19

UNTP

• Training has stopped since May 2021 due to more stringent COVID-19 Safe Management Measures (SMM).

Women's Development Training (WDT)

- Due to SMM requirement of 5 players per grouping, it was not possible to have UNTP Training. We have since resumed back to WDT from Dec 2021 until today. Currently, we have 25 players in the development team (with 8 new players onboard).
- Gym training has resumed on a weekly basis at the SSI facility.

WOMEN'S NATIONAL DEVELOPMENT

SINGAPORE WOMEN'S ICE HOCKEY DEVELOPMENT PLAN 22/23

WOMEN'S LEAGUE

- Minimum 30 players + 3 goalies
- Aim to increase the ceiling of talents

TOURNAMENT

- WCCOA 2022 Top Division (TBC)
- To apply for World Championship participation

RECRUITMENT

- Through The Rink's LTP Program
- Current status:

U9 - 2

U18 - 4

Adults - 2



YOUTH DEVELOPMENT



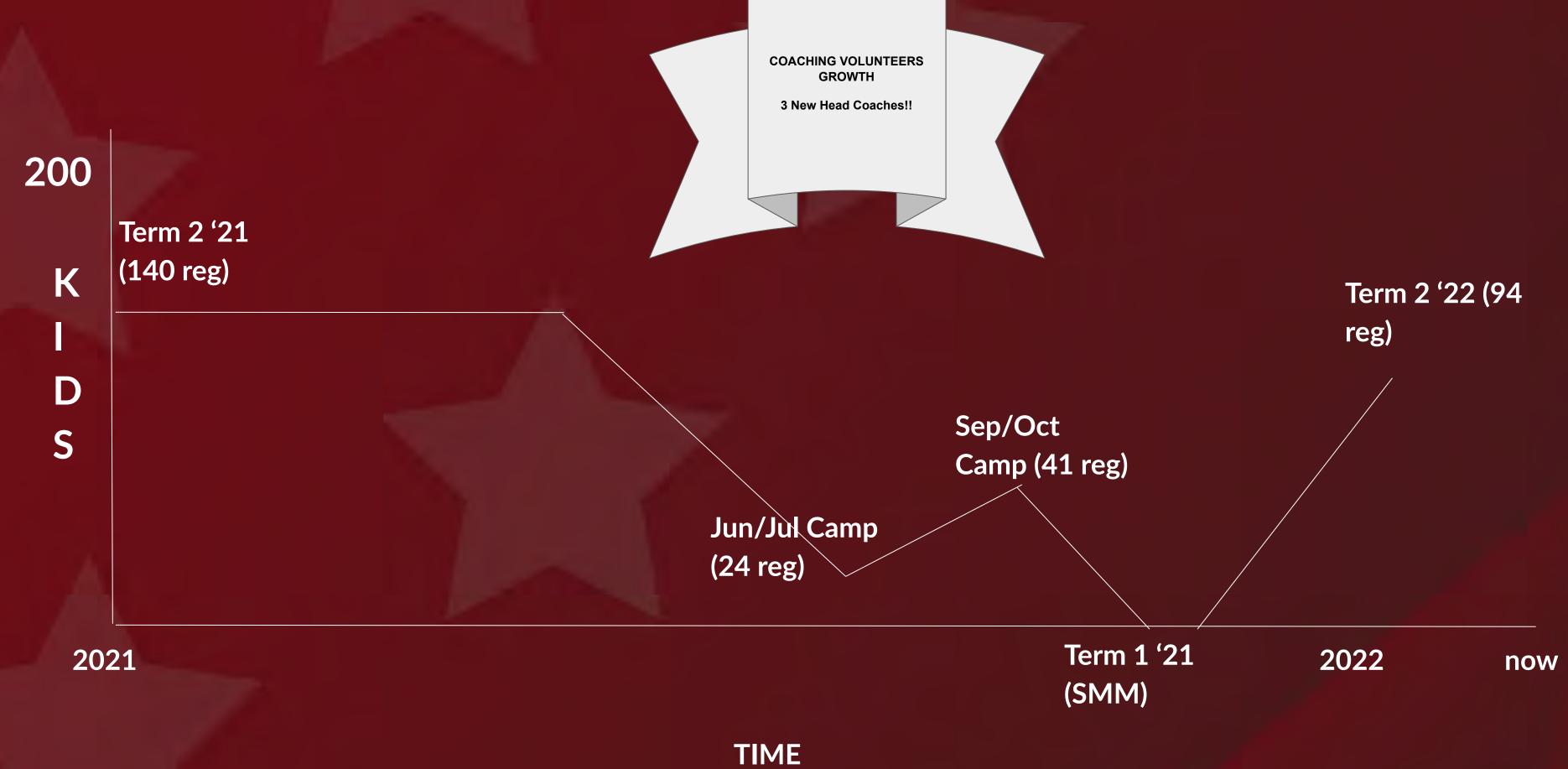








YOUTH DEVELOPMENT YEAR IN REVIEW





YOUTH DEVELOPMENT

Coaching & Admin Team

lan Douglas
Director of SIHA Youth Development

Frank Nagle
Director of Coaching Ice Dragons and U15 Head Coach

Min Nagle Treasurer Ice Dragons

Meagan Douglas
Communications / Program Director
(singaporekidshockey@siha.org.sg)

?YOU?
Parent Committee Leader

Ashley Chow
U12 Head Coach Ice Dragons

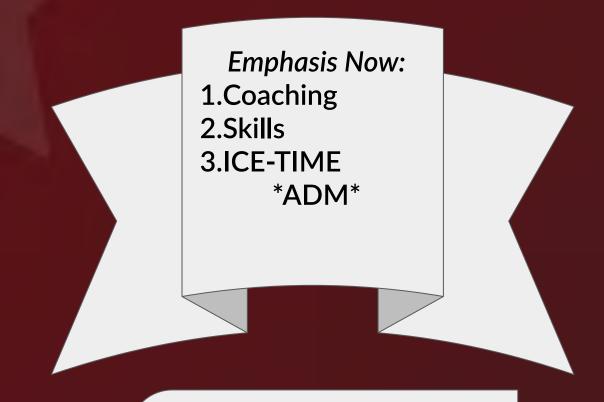
John Sullivan Head Goalie Coach Ice Dragons

John Freeman U10 Head Coach Ice Dragons

Edouard Kade U8 Head Coach Ice Dragons

David Patterson
U8 Head Coach Ice Dragons

Future for Youth Program



Emphasis Future: 1.Play Games 2.Travel & Compete

Ice Dragons + SG Youth
National Team 6



ANNOUNCEMENT OF NEW EXCO



ANY OTHER BUSINESSES



CLOSING REMARKS



VOLUNTEERING OPPORTUNITIES





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